### EXHIBIT #3B

BAYONNE MEDICAL BMC036508

# ANSWERS AND FREQUENTLY

Zenter algody have a cardiac treatment program that does cardiac catheterization, cardiac rehabilitation, and pacemaker implantation? atients suffering from coronary heart disease Center comently offers treatment for Doesn't Bayonne Medical

patients are at greater risk to suffer heart attacks. The new Vascular Institute at Bayonne Medical Why do you mend a Vascula Institute? Vascular disease so different, affecting not only the heart, but also the circulatory system. Many people who have stension of our cardiac tratment program, providing an integrated approach to managing cardiac and vascular headth the cost of the new Vascular Institute at Bayonne Medical Center? The estimated cost of the new Vascular Institute is classical Wascular disease and vascular Kay also have be a natural Yes, Bayonne Mg heart di  $\geqslant$ 

Exhibit Exhibit term from the first on the first of the first constituents: focal businesses, ge ask that you consider war financia most advanced, diagnostic equipment and state-of-the-art technology used for treatment. ter is seeking support from bers, physic ís campaign onne Medical Center Foundation Fonne Medical Ca much am I expected to give? Charitable giving is a very personal decision, Your family and the Bayonne community. edical Center Board of True ces, fing construction and the purchase of the eans to you residents, B

danique opportunity for you to be about to be about to be about the second to be about to period. Doing so allows you to be e or fiv ients. approached in s personal a way as possib rentrent patient and to be a port of a legacy to future generations of How long will I have to meet my pledge? We are asking constituents to full their pledges oven Instituent will be d staff. Each

Conter is dependent on the generosity personal financial ovided by la is a promise; it is not lega is deductible to the full recognized for a generous donation while managing the financial commitment Is my gift tax deductible? Yes. The amount cont What if I am unable to complete my pledge?

k cin

| period

er a designa

Medical Center Foundation will work with you to inancial difficulties, Bayour circumstances change. While we hope that you will not ex and ability of its constituents to financially suppo

What if I have further questions? Feel free to contact Vincent Lombardo at Bayonne Medical Center Foundation Office, 201.858.6500

accommodate unforeseen personal situations.

## EXHIBIT #4

#### REVIEW AND APPROVAL OF MINUTES OF APRIL 27, 2005

A motion was made, seconded and unanimously approved to accept the minutes of the April 27, 2005 Finance Committee meeting.

Mr. Grywalski opened the meeting with a presentation on hospital performances over the past twenty years. He indicated that financial indicators have been trending downward and hospitals are now concentrating on their basic core businesses.

#### REVIEW OF FINANCIAL STATEMENTS

The April 2005 Financial Statements were reviewed by Ms. Aaron and she presented a report on financial ratios and cash flow analysis. Discussion followed on the various ratio formulas and benchmarks.

The cash flow analysis indicated a \$5,000,000 cash shortfall for 2005 due to declining admissions and below budget investment income. After discussion a motion was unanimously passed increasing the Medical Center's line of credit by \$5,000,000.

Ms. Giblin reported on overtime and agency costs showing that the hospital has been proactive reacting to volume changes during 2005.

There being no further business, the meeting was adjourned at 6:30 pm.

## EXHIBIT #5

#### Board of Trustees December 1, 2006

MEMBERS PRESENT: Messrs. Brockman, Garelick, Campbell, Mill, Finnerty, Ward, Ms. Dugan, Drs. Istvan, Villalona, Dedousis, McGeehan

<u>GUESTS:</u> Messrs. Apsel, Greenan, Lombardo, Mohrle, Mmes. Giblin, Dobin, Petrosino

CALL TO ORDER: Mr. Brockman called the meeting to order at 5:00 P.M.

CHAIRMAN'S REPORT: Pertaining to St. Vincent's, Mr. Brockman discussed the details of yesterday's State Healthcare Project Review Committee meeting in Albany at which time the committee approved our application for the acquisition of St. Vincent's. This is very good news and the next step in the process calls for a full committee review/vote to take place on December 7<sup>th</sup>, 2006.

Mr. Brockman reported that discussions had been underway with Ms. Dawn Gideon for her to provide interim leadership, however, St. Vincent's parent corporation perceived this as a conflict of interest and has filed in court to restrict this. The process of identifying interim leadership continues and meetings are being set up with several potential candidates, including Roger Hiser of Plexus Group.

FINANCIAL REPORT: Mr. Brockman proceeded to relate BMC's serious financial standing and detailed certain problematic financial practices that had recently been uncovered. He noted that a preliminary assessment indicates that there is the potential that these practices could result in an approximate year-end deficit nearing \$30 million which would include the \$5 million dollar pledge by Omni write off.

At this conjuncture, Mr. Brockman excused all staff present and entered into closed Executive Session.

Attest,

Robert C. Mill

### EXHIBIT #5A

From:

Auriemma, Robert

Sent:

Wednesday, November 29, 2006 10:59 AM

To:

Mohrie, Paul

Subject:

FW: DRAFT October, 2006 Financial Statements - first revision

Attachments:

OCT 2006 - AUDIT 2005.xls

#### Paul.

As discussed this morning, 3 September journal entries have been reversed in October as indicated below.

Also reversed in October was the Omni Asset Management pledge receivable that was booked last year in October, 2005. The negative P & L effect on Other Operating Revenue is \$4,717,300. The \$1 million cash payment that was received from Omni Asset Management in July, 2006 has been set up as a liability in October under accrued expenses. Bob

----Original Message--

From: Auriemma, Robert

Sent: Monday, November 27, 2006 3:39 PM

To: Mohrle, Paul

Subject: October, 2006 Financial Statements:- September adjustments not reversed in October

Except as noted below, since I have no supporting documentation I cannot determine if these adjusting entries should be

For your review, the following month end adjusting entries were booked in September: (000's omitted)

SVSI Receivable

6.877

Salaries Fringe Benefits 2,750

Other Expenses

660

3,467 - SVSI Allocation for September

SVSI Receivable Accrued A/P

**Accrued Salaries** 

4,666 1,043

- Reversal of July, 2006 general journal entry #9 & #10

**NPSR** 

Patient A/R

3,165

- To adjust NPSR to agree with patient cash received in September.

(REVERSED in October)

Patient A/R

**NPSR** 

6,000

- To adjust NPSR for September.

(REVERSED in October)

Estimated Third Party Settlements (Receivable)

6,000

Patient Receivables

6,000 (REVERSED in October)

Estimated Third Party Settlements (Short Term Liability)

Estimated Third Party Settlements (Receivable)

3.603

- Balance Sheet reclassification in order to net the third party receivable and liability.

Just FYI, the following negative adjustments were booked in September and should not be reversed: \$3.5 million debit to NPSR -- 2004 Medicare Settlement (booked the liability)

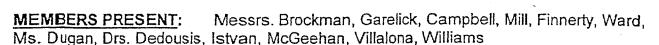
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## EXHIBIT #6

#### Case 09-01689-MS Doc 47-3 Filed 05/06/11 Entered 05/06/11 10:01: Example 1438 1#3stees Met 11 ថ្ងៃ១

December 7, 2006

#### Minutes



GUESTS: Messrs. Apsel, Mohrle, Greenan, Lombardo, Mmes. Petrosino, Dobin

CALL TO ORDER: Mr. Brockman called the meeting to order at 5:00 P.M.

#### MINUTES OF THE PREVIOUS MEETING:

FOR ACTION: Minutes of the November 9, 2006 meeting were previously circulated and were presented for approval. Upon a motion duly made, seconded and unanimously carried, the minutes of November 9, 2006 were approved.

#### **CHAIRMAN'S REPORT:**

Skilled Nursing Facility - Mr. Brockman reported that the closing with Omni Asset Management for the on-site Skilled Nursing Facility is scheduled to take place tomorrow. He was successful in renegotiating and releasing BMC from being obligated to lease back 20,000 square feet. Aspects surrounding a promissory note were related and it was commented that this is an important project for the community that we must move forward with.

Financial Update - Mr. Brockman advised that further information has come to light and additional factors uncovered that place BMC in a more severe financial position than initially anticipated. Our short term debt, in the form of Accounts Payable, lines of credit, advances, etc., total approximately \$40 million. He noted that given this extent of a deficit, there is no possibility of our proposed bond refinancing going through. The state along with the assistance of Mayor Doria has been approached with a request to receive the remainder of our allocated Charity Care funding and we are awaiting a response from them.

Mr. Brockman went on to advise that Ms. Giblin has been working on a Turnaround Plan to bring the approximate \$1.2 million monthly shortfall in line and identify a restructuring and downsizing plan. Speaking frankly, he stated that even with a successful turnaround plan, other operational issues and major expenditures coming due in 2007 (i.e., monthly debt service, repayment of lines of credit, anticipation funding, and Accounts Payable) will all serve to have a draconian budgetary impact from which we may not be able to recover. As an immediate step, a buyer for the parking garage is being sought, the sale of which could yield \$5-7 million, however, it was noted that this action could take several months to finalize. Also, a meeting is being set up with the Hudson County Improvement Authority to discuss a possible sale/leaseback arrangement.

Summarizing, Mr. Brockman advised that, at this point, we should consider notifying the Bonding Authority and our bond insurers, Financial Security Assurance (FSA). He then opened the floor to discussion. The group discussed aspects surrounding the current financial standing and in particular the sequence and timing of the notification process.

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REPORT OF THE PRESIDENT OF THE MEDICAL STAFF: Dr. Dedousis advised that physician members of the Coalition to Save Bayonne Medical Center had made a request at the Medical Executive Committee meeting to have representation on this Board. The potential for this was discussed at length from varying perspectives.

At the conclusion of this discussion, Dr. Dedousis introduced the following resolution:

FOR ACTION: The Board of Trustees of Bayonne Medical Center approve and authorize the submission of a list of proposed candidates (together with their CVs) from the Coalition to Save Bayonne Medical Center to be presented to the Board Governance Committee for their review and recommendation of two candidates to fill two seats on the Board of Trustees.

Upon a motion duly made, seconded and unanimously carried, the aforementioned resolution was approved.

REPORT OF THE BAYONNE MEDICAL CENTER FOUNDATION: Mr. Lombardo reported on the following items:

- The December 2<sup>nd</sup> Charity Ball was a very successful event and Mr. Lombardo thanked all for their support.
- The Lights of Love ceremony was held on Tuesday and once again the choir of the Robinson School provided excellent entertainment.

REPORT OF THE ACTING COO/EVP: Mr. Apsel referred the Board to his written report that was contained with the meeting packets for specifics.

TREASURER'S REPORT: It was reported that October, 2006 will show a loss of approximately \$16 million with additional items furthering the loss anticipated by year end. Group discussion ensued relating to contributing factors, what is included in the loss, etc.

#### COMMITTEE REPORTS:

Audit & Compliance Committee - Mr. Finnerty advised that the December 1, 2006 meeting minutes were distributed at the start of today's meeting.

Mr. Finnerty reported that to comply with the Deficit Reduction Act of 2005, the committee developed a policy codifying federal and state regulations relating to liability for false claims, protection against reprisal or retaliation for those who report wrongdoing and to detect and prevent fraud, waste and abuse.

FOR ACTION: On the recommendation of the Audit & Compliance Committee made at their meeting of December 1, 2006, the Board of Trustees approves the addition of a new policy to the Organizational Policy Manual entitled, "False Claim Liability, Anti-Retaliation Protections, and Detecting and Responding to Fraud Education" as presented and discussed today/

Upon a motion duly made seconded and unanimously carried, the aforementioned policy was approved.

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Joint Conference Committee – Minutes of the November 16, 2006 meeting were distributed with the meeting materials. Mr. Garelick advised that the Medical Staff recommendations being presented have been reviewed and approved by the Credentials Committee and the Medical Executive Committee.

The following Medical Staff recommendations were then presented:

**FOR ACTION:** Approval of New Appointments:

Michael Baruch, M.D. - Plastic Surgery

Michael Moretti, M.D. - OB/GYN

**FOR ACTION:** Approval of Changes in Privilege Status:

Dr. Carmelita Malalis was recommended for transfer to the Emeritus Staff in accordance with her request.

Upon a motion duly made, seconded and unanimously carried, the new appointments and request for privilege changes were approved.

Employee Savings & Investment Committee — Mr. Mill referred the members to the November 20, 2006 meeting minutes that were circulated with the meeting packets.

**School of Nursing Advisory Committee** – Dr. McGeehan advised that the committee had met today and meeting minutes will be provided next month.

Mr. Brockman then called for an executive session and excused the staff members.

**NEW BUSINESS:** While in executive session, discussion occurred regarding Pamrapo Bank's willingness to extend the repayment date relating to its \$1,939,000 line of credit on the condition that the bank would receive a mortgage on certain BMC properties unsecured by FSA.

On motion of Mr. Finnerty, seconded by Mr. Mill, the attached resolution was adopted with note that William Campbell, Theodore Garelick, Herman Brockman and John Dedousis, M.D. abstained from vote.

APPOINTMENT OF INTERIM PRES. & CEO: Mr. Brockman stated that it is necessary to appoint an Interim President & CEO to oversee the daily operations of the Medical Center. After discussion of various candidates, the following resolution was presented:

FOR ACTION: The Board of Trustees of Bayonne Medical Center approve the appointment of Eugene Greenan to serve in the role and assume the duties of Interim President & CEO until such time as a replacement and/or permanent candidate is identified.

Upon a duly motion duly made, seconded and unanimously carried, the aforementioned resolution was approved.

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#### ADJOURNMENT:

There being no further business to discuss, the meeting adjourned at 6:20 P.M.

Attest,

Robert C. Mill Secretary

#### **BAYONNE MEDICAL CENTER**

#### CERTIFIED COPY OF RESOLUTION

I, the undersigned, Robert C. Mill, Secretary of the Board of Trustees of Bayonne Medical Center, a not-for-profit corporation incorporated under the laws of the State of New Jersey, do hereby certify that the following is a true and accurate copy of the resolution adopted at a meeting of the Board of Trustees of Bayonne Medical Center on December 7, 2006 at 5:00 P.M. I further certify that this resolution is in effect and that a quorum was present.

BE IT RESOLVED, that the Board of Trustees of Bayonne Medical Center approve and authorize the execution of a mortgage in connection with the agreement of Pamrapo Bank to postpone the date for repayment of a certain loan in the approximate amount of \$1,939,000.00. This loan extension is secured by mortgage on the following parcels of land owned by Bayonne Medical Center: Lot 49, 14 East 29<sup>th</sup> Street, Bayonne, New Jersey and Lots 14 & 15, 423 & 425 Avenue E, Bayonne, New Jersey.

IN WITNESS WHEREOF, I have executed this Certificate as Secretary and duly affix hereon the seal of the corporation this the seventh day of December 2006.

Moss 5 mile

Robert C. Mill, Secretary

(seal)

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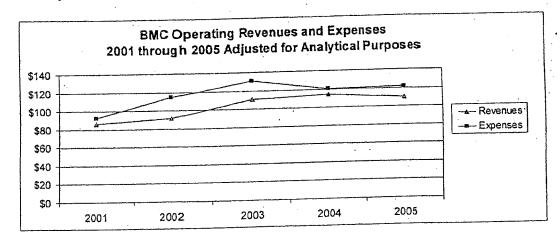
## EXHIBIT #7

Bayonne Medical Center Financial Review

In reviewing the internal 2006 financial statements and discussing with management, it was noted that BMC reported an unfavorable adjustment of \$5.1 million related to prior years' cost reports. This is contrary to the prior trend where most years reported a smaller and favorable settlement. Also, in 2006, BMC wrote off a pledge receivable of \$4.7 million which was recorded as revenue in 2005. Apparently, the write-off was associated with the renegotiation of the long-term agreement with a potential developer. As of the date of this report, and after a few attempts, we have not been able to meet with BMC's independent auditors to discuss the prior year's accounting treatment of the pledge and other financial statement matters.



Considering these relevant facts, we thought it would be informative to recast the years 2001-2005 to adjust for the above revenues which are not likely to recur in 2006 and beyond. This is not to suggest that the financial statements were incorrect. It is merely an analytical tool to help make a determination as to whether the losses of 2006 are an anomaly or whether they flow naturally from recent operations.



The conclusion that can be drawn from the above presentation is that the 2006 losses are reasonably consistent with recent results. For example, the 2005 data points suggest that BMC was positioned to begin 2006 at an approximate annual loss rate of \$12.1 million. This further assumes that the patient accounts receivable, which were stated at \$26.3 million as of December 31, 2005, were reasonably valued. This level was \$6.7 million higher than the previous year. We requested an analysis of subsequent cash receipts to confirm this valuation, but did not receive the analysis in time for this report.

## EXHIBIT #8

Page 1

UNITED STATES BANKRUPTCY COURT DISTRICT OF NEW JERSEY CASE NO. 07-14195 (MS) CHAPTER 11

IN RE:

DEPOSITION UPON ORAL EXAMINATION

BAYONNE MEDICAL CENTER,

OF

JAMES P. LAWLER

Debtor,

BAYONNE MEDICAL CENTER, Debtor and Debtor-in-Possession, and ALLEN D. WILEN, in his capacity as Liquidating Trustee and Estate Representative for the Estate of Debtor, Bayonne Medical Center,

**ORIGINAL** 

Plaintiff,

-vs-

BAYONNE/OMNI DEVELOPMENT, LLC, a New Jersey limited liability company, et als,

Defendants.

DepoLink Court Reporting & Litigation Support Services Phone (973) 353-9880 Fax (973) 353-9445 www.depolinklegal.com

Exhibit #3B - #9 Page 20 of 39 Page 20 Had you --1 Q And usually with, just for 2 clarification, a lot of hospitals report or issue 3 a financial report to the hospital associations 4 periodically and other interested parties, so the 5 information sort of gets around. 6 But at that point in time, prior 7 to when you were retained or contacted in 8 December 2006, had you ever reviewed books and 9 records or financial statements of Bayonne? 10 No, I did not. 11 12 Had you, at any point in time, heard of OMNI or Avery Eisenreich or when was the 13 first time you heard that name? 14 First time I heard that name was 15 Α when I was engaged in a review. 16 Sometime after 2006, December? 17 18 Yes. Α How did that come up? 19 0 I believe that came up with my 20 Α interview with Mr. Brockman, and he mentioned the 21 22

fact that there was an arrangement for the building of a skilled nursing facility on site 23 through OMNI. 24

Was this before or after there 25 Q

Case 09-01689-MS Doc 47-3 Filed 05/06/11 Entered 05/06/11 10:01:44 Desc Exhibit #3B - #9 Page 21 of 39 Page 21 1 was a closing on the sale of the Bell property? 2. MR. FALANGA: Object to the 3 form. 4 I don't know. Α 5 Can you, tell us in as close you can, what he said to you about OMNI and 6 7 Eisenreich? 8 MR. FALANGA: Object to the form. 9 One of the things I had noticed 10 Α in my review of the financial statements is that 11 12 there had been a receivable on the books at one time, a pledge receivable and then there was an 13 adjustment to remove that pledge in the 14 subsequent year, and I was discussing that with 15 16 Mr. Brockman and he mentioned that it was in conjunction with the skilled nursing facility 17 developer, and he indicated that apparently there 18 was an agreement at one time, and then the 19 agreement was renegotiated, and as part of the 20 21 renegotiation, the pledge was no longer part of 22 the arrangement. This is what Brockman told you? 23 24 MR. FALANGA: Object to the form 25 of the question.

Page 33

- 1 closing, you are talking about February 1, 2008?
- 2 MR. CIENKI: Yes, and the
- 3 current operations of the hospital.
- 4 MR. COPLON: Well, I am not sure
- 5 I agree with that, but that's your instruction.
- 6 MR. CIENKI: That's my
- 7 instruction, and I understand your disagreement
- 8 and we can cross that bridge later.
- 9 MR. FALANGA: I guess I could go
- 10 on the record, and if I may, I need to put on the
- 11 -- I may not agree with that direction either to
- 12 the extent the witness is being advised not to
- answer questions about conversations he may have
- 14 had with Mr. Eisenreich at any time.
- So between the time you first
- 16 got contacted with Bayonne Hospital through the
- 17 closing, February 2008, you had no contact with
- 18 OMNI or its representatives or agents or Mr.
- 19 Eisenreich. Is that a fair statement?
- MR. FALANGA: Object to the
- 21 form.
- 22 A I don't recall.
- 23 Q Now, going back to the document,
- 24 the next sentence which I would like to read
- 25 says, "Apparently, the write-off was associated

Page 34

- 1 with the renegotiation of the long term agreement
- 2 with a potential developer. Can you tell me the
- 3 source of information for that sentence?
- 4 MR. FALANGA: Object to the
- 5 form.
- 6 A That's Mr. Brockman.
- 7 Q And can you be specific as to
- 8 what Mr. Brockman said to you to cause you to
- 9 write that sentences?
- 10 MR. FALANGA: Object to the
- 11 form.
- 12 A That's pretty much what Mr.
- 13 Brockman said which is why I wrote the sentence
- 14 the way I wrote it.
- 15 O Did he by any chance tell you
- 16 that there had been a lease agreement between the
- 17 hospital and OMNI?
- 18 MR. FALANGA: Object to the
- 19 form, asked and answered.
- 20 A I don't recall specifically, a
- 21 lease agreement. I know there was a long term
- 22 agreement which is the words I used here, I don't
- 23 recall exactly what the form of that agreement
- 24 was.
- 25 Q Did he give any indication about

Exhibit #3B - #9 Page 24 of 39			
			Page 35
1	why this long te	rm agreement had been	
2	renegotiated?		- - - -
3		MR. FALANGA: Object to the	
4	form.		
5	· A	Not that I recall.	
6	Q	He didn't state why?	
7	A	He didn't state why as I recall.	
8	Q	And did he tell you what the	
9	renegotiation en	tailed, going from when there	
10	is a renegotiati	on, you usually start with one	
11	position and end	with a second?	
12	•	MR. FALANGA: Object to the	
13	form.		
14	A	No, I don't recall.	
15	Q	When you use the word	
16	renegotiation, y	ou don't know what they were	
17	renegotiating ov	er or about?	
18		MR. FALANGA: Object to the	
19	form.		
20	A	Renegotiation was his term that	
21	he used.		
22	Q	When it says with a potential	
23	developer, did y	ou have an understanding of who	
24	that potential o	leveloper was?	•
25	A	I believe he mentioned it was	
1			

19 Q You tried two or three times?
20 A Yes.
21 Q No one returned your call?
22 A No.

Q Was that a substantial issue in terms of what you were trying to accomplish with this report? Case 09-01689-MS Doc 47-3 Filed 05/06/11 Entered 05/06/11 10:01:44 Desc Exhibit #3B - #9 Page 26 of 39

### EXHIBIT #8A

Page 1

UNITED STATES BANKRUPTCY COURT

DISTRICT OF NEW JERSEY

CASE NO. 07-15195 (MS)

CHAPTER 11

\_\_\_\_X

In re: Bayonne Medical Center,

Debtor.

DEPOSITION OF JAMES J. HANNAN

TUESDAY, APRIL 14, 2009

#### DEPOLINK

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- 1 Q. Now, in the second page, in the middle
- 2 it says, "In planning the audit, analytical
- 3 procedures were performed with an objective of
- 4 identifying the existence of unusual transactions,
- 5 events, amounts, ratios, or trends."
- 6 Do you see that.
- 7 A. Yes.
- Q. Why is that an objective of the audit?
- 9 A. I don't think it's an objective of the
- 10 audit. I think it's an objective to understand
- 11 interaction between accounts, abnormalities from
- 12 previous years compared to this year, any unusual
- 13 items that would pop out in connection with
- 14 planning the audit. And, again, this was
- 15 memorialized at the inception of the audit.
- 16 O. You're concerned about unusual
- 17 transactions because that could lead to fraud.
- 18 Correct?
- 19 A. Yes.
- 20 Q. Was a standalone pledge to the hospital,
- 21 not the foundation, in the amount of \$5 million an
- 22 unusual transaction in your view?
- 23 A. It would be at Bayonne, given the
- 24 historical levels of donor support that they've
- 25 received in the past.

Page 175 It was far greater than the historical Q. 1 level of donor support. Correct? 2 Yes. 3 Α. Let's turn to the third page of this 4 0. document. 5 1189? 6 Α. Yes, 1189. Thank you. "Risk of 7 Q. fraudulent financial reporting. The auditor considered the following conditions which could 9 provide incentives for fraudulent financial 10 reporting." The second one is, "The company has 11 lost a significant source of funding." 12 Do you see that? 13 Yes. 14 Α. What does that refer to? Q. 15 I'm not sure. Again, from a historical 16 perspective, this was our first year on the 17 engagement. And it could be that the State at the 18 time was reducing charity care subsidies, not only 19 to Bayonne, but other hospitals within the state 20 of New Jersey. There could have been cutbacks on 21 certain contracts or contractual reimbursements 22 from third parties, but ... 23 Well, sitting here today, do you know of 24 a significant source of funding that had been 25

### EXHIBIT #8B

#### Board of Trustees Meeting September 1, 2005

MEMBERS PRESENT: Messrs. Brockman, Campbell, Garelick, Mill, Evans, Ward, Drs. Villalona, Williams, Levine, Istvan

GUESTS: Messrs. Apsel, Lombardo, Mohrle, Mmes. Giblin, Fleishell

CALL TO ORDER: Mr. Brockman called the meeting to order at 5:00 P.M.

#### MINUTES OF THE PREVIOUS MEETING:

FOR ACTION: Minutes of the August 4, 2005 meeting were previously circulated and were presented for approval. Upon a motion duly made, seconded and unanimously carried, the minutes of August 4, 2005 were approved.

ANNOUNCEMENTS: Mr. Brockman extended the Board's deepest condolences to the Carroll family on the recent loss of their daughter, Mary Sue. He announced that a memorial service would take place on Saturday, September 10<sup>th</sup>, at 10:00 A.M. at St. Andrew's.

Mr. Brockman reminded the members that this year's annual Simpson Baber Foundation Humanitarian Awards dinner, honoring among others, Ted and Phyllis Garelick, would be held on Friday evening, September 9<sup>th</sup>, at the Liberty House. He asked for the Board's participation as a show of our appreciation for all that the Garelick's do for Bayonne Medical Center and the entire Bayonne community.

COMMUNICATIONS: Mr. Garelick read a letter received from Mr. John Grywalski resigning his position as Vice Chairman and Trustee on the Board. Mr. Brockman related Mr. Grywalski's new executive position with a competing healthcare system and the conflict of interest this had created. He acknowledged Mr. Grywalski's service and contributions and stated that with the Board's acceptance, his resignation would take effect. It was noted that a letter expressing the Board's gratitude is being prepared and will be sent to Mr. Grywalski.

FOR ACTION: Upon a motion duly made, seconded and unanimously carried, the resignation of John Grywalski was accepted.

REPORT OF THE PRESIDENT OF THE MEDICAL STAFF: Dr. Levine reported that the medical staff continues to address LOS issues and working toward improving the number of outstanding medical records.

REPORT OF THE BAYONNE MEDICAL CENTER FOUNDATION: Mr. Lombardo discussed the following items:

- The Foundation has received a \$25,000 gift from the membership of the 33<sup>rd</sup> Street
- Another gift of \$10,000 was made in honor of former Trustee Charles Grodberg who
  had recently passed away. This gift is through the generosity of Mr. Grodberg's sister

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Betty and her husband, Dr. Milton Hollander, who are both former Bayonne residents and loyal supporters.

• Mr. Lombardo extended thanks and gratitude to Mr. Campbell and Pamrapo Bank for volunteering to be the lead sponsor of this year's Charity Ball.

REPORT OF THE PRESIDENT & CEO Mr. Evans referenced his written report that was contained with the meeting materials and added the following comments:

- As part of BMC's emergency preparedness process, a full presentation drill was recently held. All disaster procedures and processes went well. Mr. Evans thanked the physicians and staff for their commitment and on-going participation in the important task of disaster preparedness.
- Referring to the state's annual report containing measures on how well hospitals perform in treating patients with heart failure, heart attack and pneumonia, Mr. Evans stated that this year's report will show significant improvement for BMC over last year.
- In response to a question raised, Mr. Evans advised that the state is expected to release its decision on angioplasty in either late October or early November noting that we remain optimistic.
- As an update, Mr. Evans discussed plans for the proposed Skilled Nursing Facility (SNF), the internal committee in place and anticipation of being able to present two proposals for partnering and financing options to Strategic Planning and on to the Board by the end of the year.

TREASURER'S REPORT: It was reported that there was a slight loss from operations in July of approximately \$51,000. The Medical Center is moving in the right direction and it is anticipated that with the conclusion of summer, further improvements will be realized.

During the ensuing discussion, it was noted that the Wound Care Center, which is slated to open in late fall, and the Vascular Center will complement each other and generate further revenue.

#### **COMMITTEE REPORTS:**

Governance Committee – Mr. Ward advised that with the resignation of Mr. Grywalski, the Governance Committee had been convened to discuss and make a recommendation for a person to fill the vacant position of Vice Chairman.

The committee had met the previous day (meeting minutes were distributed at the start of today's meeting) and following in-depth discussion, recommend that Mr. Theodore Garelick be appointed to the Vice Chairmanship.

Mr. Garelick's experience, qualifications and involvement in BMC and the community were highlighted. Mr. Ward then presented the following resolution.

FOR ACTION: On the recommendation of the Governance Committee made at their meeting of August 31, 2005, the Board of Trustees of Bayonne Medical Center approves the appointment of Theodore Garelick to the position of Vice Chairman for the remainder of the current term of office.

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Upon a motion duly made, seconded and unanimously carried, Mr. Garelick's appointment as Vice Chairman was approved.

Mr. Ward further commented that in the likelihood that the Board would approve Mr. Garelick's appointment as Vice Chair, the committee felt it would be prudent to discuss and form a recommendation for an individual to step into the position of Secretary that Mr. Garelick would be vacating.

In consideration of his many years of valued service, knowledge and participation, Mr. Ward stated that the committee recommends Mr. Robert Mill be appointed to the position of Secretary.

FOR ACTION: On the recommendation of the Governance Committee made at their meeting of August 31, 2005, the Board of Trustees of Bayonne Medical Center approves the appointment of Robert Mill to the position of Secretary for the remainder of the current term of office.

Upon a motion duly made, seconded and unanimously carried, Mr. Mill's appointment as Secretary was approved.

**School of Nursing Advisory Committee** – Ms. Giblin reported that the vacant Director position has been filled by Ms. Caroline Zall who had been an instructor at the school. A fall meeting of the Advisory Committee will be scheduled.

Finance Committee - Previously covered.

**NEW BUSINESS:** The issue of identifying space within the Medical Center that could be converted into a state-of-the-art conference center was raised and discussed. All agreed that in order to sponsor physician and community related functions, a more appropriate space is required. The potential for achieving this through the development of the SNF project was mentioned. Discussion continued on this matter and other potential moves within BMC.

#### **ADJOURNMENT:**

There being no further business to discuss, the meeting was adjourned at 5:50 P.M.

Attest.

Robert C. Mill

Poly Comile

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### EXHIBIT #9

Page 1

UNITED STATES BANKRUPTCY COURT DISTRICT OF NEW JERSEY CASE NO. 07-15195 (MS)
CHAPTER 11

In re BAYONNE MEDICAL CENTER, :

Debtor,

BAYONNE MEDICAL CENTER,

Debtor and

Debtor-in-Possesssion; and

ALLEN D. WILEN, in his capacity as Liquidating

Trustee and Estate

Representative for the Estate :

of Debtor, Bayonne Medical

Center,

DEPOSITION OF:

CAROLINE EVANS

VOLUME I

: (Pages 1-229)

Plaintiff,

-vs-

BAYONNE/OMNI DEVELOPMENT,
L.L.C., a New Jersey limited
liability company; et al.,

Defendants. :

#### BEFORE:

SHARON B. STOPPIELLO, a Certified Court
Reporter and Notary Public of the State of New
Jersey, at the offices of CONNELL FOLEY, L.L.P., 85
Livingston Avenue, Roseland, New Jersey, on
THURSDAY, MAY 6, 2010, commencing at 10:09 a.m.,
pursuant to Notice.

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                   That is correct.
            Α.
1
                   What kind of consulting did you do?
2
            Q.
                   Healthcare finance, revenue cycle
3
            Α.
4
    management.
                   What does revenue cycle management
5
            Q.
    mean, to those of us who don't understand it?
6
                   It's basically all of the elements
7
            Α.
     and the areas wherein a healthcare institution that
8
     regulates the billing and/or reimbursement from the
9
    particular carriers that the entities would have.
10
                   And you consulted with BMC for how
11
     long?
12
                   About a year.
13
            Α.
                   And that takes us to what, 2002?
14
            0.
                   About June of 2002, when I was hired
15
            Α.
     as a permanent employee.
16
                   Who hired you?
17
            Q.
                   Kris Keissling.
18
            Α.
                   And did you have a job title?
19
            0.
                    I did, I was the V.P. of revenue
20
            Α.
21
     cycle management.
                    And did you retain that same title
22
            Q.
     for your entire tenure at BMC?
23
                    I did.
24
            Α.
                    And when did your tenure at BMC end?
25
            Q.
```

Page 9 December '06. Α. 1 And did you perform the same 2 0. functions for BMC during the period 2002 through 3 2006? 4 Yes, I was the V.P. of revenue cycle 5 Α. management, other administrative issues, you know. 6 And when you say there were other 7 0. administrative issues, can you be more precise? 8 I was part of the senior team, Α. Yeah. 9 so I would then be involved in senior team 10 management meetings, revenue cycle meetings, 11 crosswalk meetings, a lot of other, you know, 12 various committee meetings. Sometimes strategic 13 planning meetings. I could go on and on. The St. 14 Vincent's-related meetings, information technology 15 transition, revenue cycle transition, all of those 16 17 types of things. You mentioned the "senior team." 18 Q. What was the senior team? 19 The senior team was made up of the 20 Α. V.P.'s and A.V.P.'s of the medical center. 21 And what was the function of the 22 Q. senior team, as you understood it? 23 A lot of what I just explained, 24 Α. obviously each vice president had their own category 25

Page 10

- 1 and responsibilities as it related to the operations
- 2 of the medical center. We had a V.P. of operations,
- 3 a vice president and an assistant vice president of
- 4 nursing and clinical services, me, a V.P. of
- 5 finance, which is really the FO, those types of
- 6 things.
- 7 O. Did the senior team have a charter of
- 8 any type?
- 9 A. I'm not sure I understand.
- 10 Q. Did it have bylaws, rules,
- 11 regulations, charter, any piece of paper that
- 12 described what its composition was or what it was
- 13 supposed to be doing?
- 14 A. I don't know anything about that. I
- 15 would say no, not to my knowledge, I didn't know
- 16 that one existed.
- 17 Q. Was the senior team a decision-making
- 18 body or was it a recommending body?
- 19 A. It was both in a lot of ways. For
- 20 example, I wouldn't be making any decisions as it
- 21 related to clinical services. You know what I mean?
- 22 That would be something that Stephanie and/or Cheryl
- 23 would have done, and vice-versa. They would come to
- 24 me with a new service line saying, This is the
- 25 service line we'd like to implement. Take a look

Page 11 and see what it means to us in terms of 1 reimbursement and services based on our current 2 volume, things like that. It was extremely 3 collaborative I would say. So in some areas you say the senior 5 team made decisions and in other areas it made 6 7 recommendations? Absolutely. 8 Α. And in the areas where it made 9 Q. recommendations, to whom did it make 10 11 recommendations? It depended on what we were talking Α. 12 about. For instance, if it was strategic planning, 13 there was a strategic planning committee of the 14 board. So the recommendation would go there. If it 15 was space planning, there was a space planning 16 committee that the V.P. of op.'s was the last word 17 on. If it was clinical integration, well, that was 18 Stephanie. So if it was something 19 organization-wide, it would be the CEO that we made 20 the recommendation to. So it definitely would be 21 22 situational. And the strategic planning committee, 23 Q. have I got those words right, what was its function? 24

25

Α.

It had a lot of functions.